# Greatness starts with a clear vision of the future.

EN

Simon Sinek



## About BGV

- > 3 <u>rural</u> schools: 305 students.
- Scrand View, Bruneau & Oreana
- > 1.5 hrs south of Boise
- > Ranching & ag economy
- Recent (10 years) history of underperformance

## About Me

Bruneau-Grand View JOINT SCHOOL DISTRICT #365

- 5 years with Nampa S.D. teaching SpEd
- 3 years with charter schools: Teacher & Principal
- 5 years with BGV: 3 as Principal, 2 as Superintendent



## Recent Success

### Idaho Reading Indicator

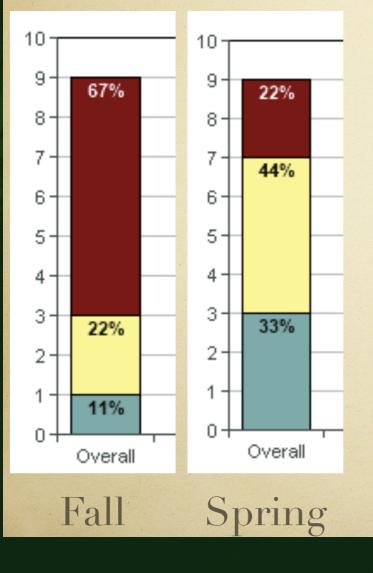
Kinder	1st	2nd	3rd
100%	88%	52%	71%





## **Recent Success** *Idaho Reading Indicator*

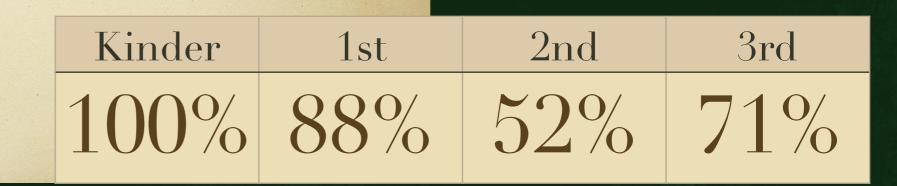
#### **BES** - 19/20 3rd Graders



Increase Title 1 Support

> Dedicated Tier 3 Support

Continue Tier 2 Supports





Recent Success

Bruneau-Grand View JOINT SCHOOL DISTRICT # 365

### ISAT

			Math		
Grade	2014-15	2015-16	2016-17	2017-18	2018-19
Prof. 3rd	32%	29%	19%	29%	41%
State Av	50%	52%	50%	52%	
Prof. 4th	30%	14%	15%	12%	36%
State Av	43%	47%	47%	48%	
Prof. 5th	26%	11%	20%	13%	21%
State Av	38%	40%	42%	42%	
Prof. 6th	10%	10%	3%	5%	19%
State Av	36%	39%	40%	44%	
Prof. 7th	19%	11%	14%	21%	30%
State Av	38%	42%	42%	44%	
Prof. 8th	0%	10%	9%	10%	23%
State Av	37%	38%	39%	40%	
Prof. 9th	5%	0%	21%	23%	13%
State Av	28	29%	30%	31%	
Prof. 10	0%	5%	13%	20%	16%
State Av	30%	31%	32%	33%	
Prof. 11	N/A	0%	N/A	N/A	15%
State Av		16%		N/A	

12% grade - all time high
24% grade, 7% cohort - all time high
8% grade, 9% cohort
14% grade, 6% cohort - all time high
9% grade, <u>25% cohort</u> - all time high
13% grade, 2% cohort - all time high



## Recent Success

ISAT

	ELA					
Grade	2014-15	2015-16	2016-17	2017-18	2018-19	
Prof. 3rd	37%	14%	19%	25%	35%	
State Av	48%	49%	47%	50%		
Prof. 4th	22%	27%	11%	28%	39%	
State Av	46%	50%	48%	50%		
Prof. 5th	22%	14%	25%	13%	42%	
State Av	52%	54%	54%	55%		
Prof. 6th	16%	7%	13%	14%	35%	
State Av	49%	51%	51%	54%		
Prof. 7th	19%	11%	4%	14%	30%	
State Av	51%	53%	54%	54%		
Prof. 8th	5%	23%	33%	14%	27%	
State Av	52%	54%	52%	54%		
Prof. 9th	10%	29%	38%	50%	27%	
State Av	52%	54%	55%	57%		
Prof. 10	21%	20%	27%	52%	61%	
State Av	60%	62%	59%	59%		
Prof. 11	N/A	18%	N/A	N/A	46%	
State Av	N/A	39%	N/A			

10% grade

11% grade, 14% cohort - all time high 29% grade, 14% cohort - all time high

<u>21% grade, 22% cohort</u> - all time high
16% grade, 16% cohort - all time high
13% grade, 13% cohort

13% cohort

9% grade, 11% cohort - all time high



## Recent Success

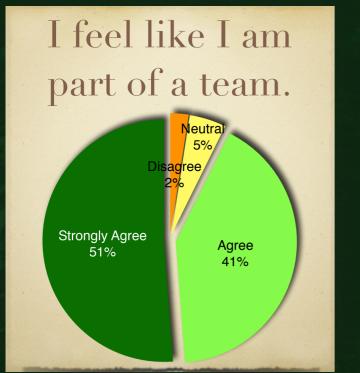
#### **SAT COMPOSITE CHANGE 2017-2019**

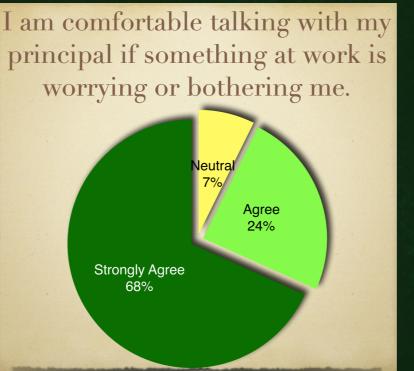
Type a school name here to search

NAMPA HIGH SCHOOL	Z 11
CALDWELL SENIOR HIGH SCHOOL	-9 €
BUHL HIGH SCHOOL	-66 ←
CANYON RIDGE HIGH SCHOOL	-40 ←
RICHFIELD HIGH SCHOOL	-38 ←
JEROME HIGH SCHOOL	-16 🗲
MELBA JUNIOR-SENIOR HIGH SCHOOL	-48 ←
RICHARD MCKENNA CHARTER HIGH SCHOOL	-26 ←
KELLOGG HIGH SCHOOL	-25 ←
NORTH GEM HIGH SCHOOL	-38 🔶
CASTLEFORD HIGH SCHOOL	-70 ←
PRIEST RIVER LAMANNA HIGH SCHOOL	-72 ←
RIMROCK JUNIOR-SENIOR HIGH SCHOOL	+53
ANOTHER CHOICE VIRTUAL CHARTER SCHOOL	→ +16
ISUCCEED VIRTUAL HIGH SCHOOL	-9 €
SHOSHONE MIDDLE - HIGH SCHOOL	-9 🧲
KAMIAH HIGH SCHOOL	-95 ←
IDAHO VISION ALTERNNATIVE HIGH SCHOOL	0
GLENNS FERRY HIGH SCHOOL	-16 🗧
PAYETTE HIGH SCHOOL	-34 ←

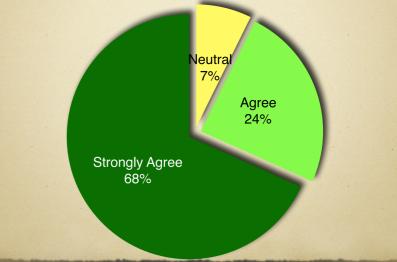


## Recent Success

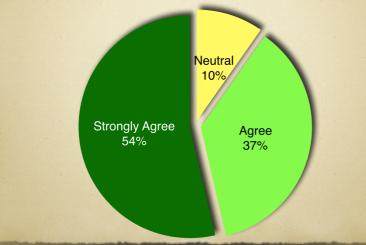




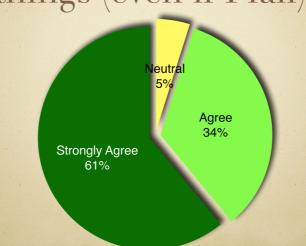
I have the opportunity to make decisions on my own as appropriate for me to do so (autonomy).



I am actively encouraged to develop my knowledge and skills.



I feel safe trying new things (even if I fail).





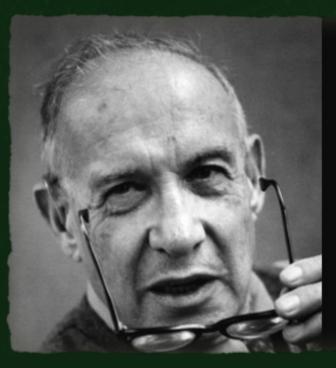
## Our Journey

#### Culture / Climate

### Strategy

#### Implementation

#### Results



#### Culture eats strategy for breakfast.

— Peter Drucker —



## Our Journey

### Implementation

Results

### Strategy

### Culture / Climate



Culture / Climate



# Our <u>culture</u> is our multiplier



Culture / Climate

## Culture

### What we do.

## **Climate** How it feels



#### Culture / Climate

# Climate







### Culture / Climate





**Crucial** conversations®

Bruneau-Grand View JOINT SCHOOL DISTRICT #365



### Arbinger Institute

Culture / Climate

#### Culture / Climate

#### Bruneau-Grand View JOINT SCHOOL DISTRICT #365

#### Why do we do it?

To have a positive impact in our community, through our students, staff and parents.

### What do we do?

We provide a well-rounded, community-focused education to prepare students for what's next in life.

#### Our Focus

We're in the business of educating students: Our focus is on improving student achievement. We accomplish this through maintaining a positive school climate, providing personalized academic supports and providing exceptional professional development for our staff.

Staff Agreements

- We humbly seek and receive critical feedback.
- We have crucial conversations as needed (no gossip).
- We make community-minded decisions, putting the long-term interests of our students first.
- We continually improve by reflecting on our practice.
- We own our outcomes & student achievement data.
- We maintain a "we" over "me" perspective: We strive to be great teammates for one another.
- We expect to weigh-in, then buy-in on important topics. We can 'disagree & commit' when needed.
- We see one another as people, valuing our physical and emotional health. We look out for one another.
- We value consistency & transparency and <u>earn</u> the trust of our students, parents & community.

#### Core Values

#### Start with Why

We understand our personal 'why' and align it with our work. We believe in what we're doing at BGV.

#### Culture & Climate

A healthy school culture (what we do) and a positive climate (how it feels) is the foundation of our system. We promote a community minded education system, focused on student achievement.

#### <u>Humble, Hungry, Smart</u>

We rely on each other as teammates. As such, we recruit, hire, retain and promote those who are humble, hard working (hungry) and aware of how their actions & attitude affects those around them (smart).

#### Data-Based Decisions

We focus on improving student achievement, and make decisions based on data rather than 'feelings'. We study student data, and use it to guide our teaching.



### Culture / Climate









#### Culture / Climate

## "This isn't us"

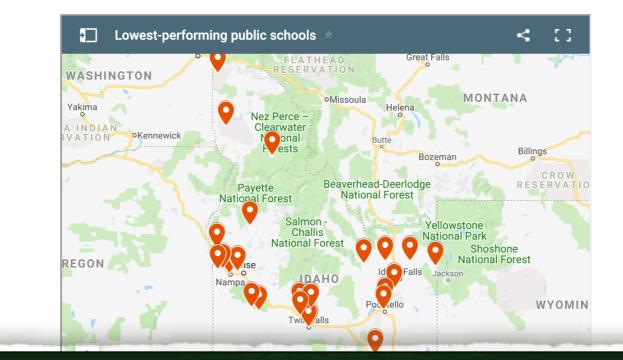
DEDNEWS

Investigations East Idaho News Features Data - Voices - Kevin's

NEWS, TOP NEWS

#### STATE IDENTIFIES LOWEST-PERFORMING PUBLIC SCHOOLS

Clark Corbin • 08/15/2018







**EXPLORE DATA ON IDAHO'S SCHOOLS** 



#### Culture / Climate

THE #1 NEW YORK TIMES BESTSELLE NOW WITH NEW FOREWORD AND Q&A SECTION

### EXTREME OWNERSHIP

HOW U.S. NAVY SEALS LEAD AND WIN

JOCKO WILLINK AND LEIF BABIN

"Total responsibility for failure is a difficult thing to accept, and taking ownership when things go wrong requires extraordinary humility and courage. But doing just that is an absolute necessity to learning, growing as a leader, and improving a team's performance."

Bruneau-Grand View JOINT SCHOOL DISTRICT # 365

> JOCKO WILLINK Extreme Ownership

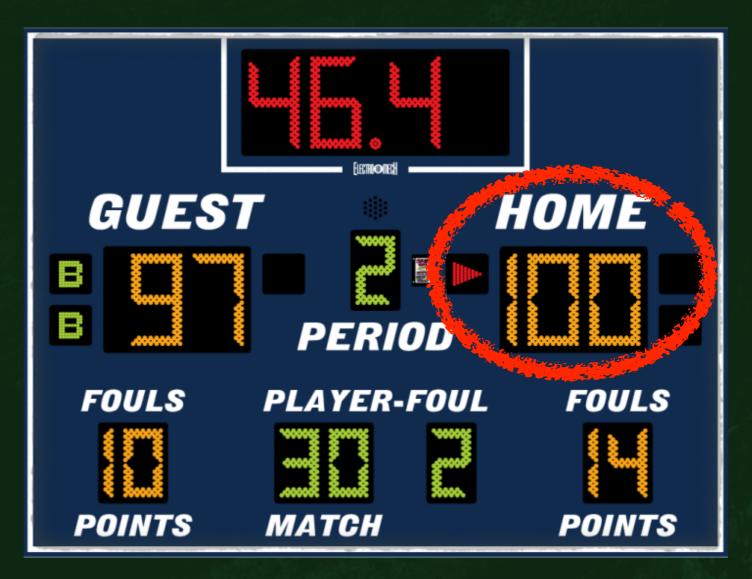


Culture / Climate

nvestigations East Idaho News Features Data

STATE IDENTIFIES LOWEST-PERFORMING PUBLIC SCHOOLS

## Our Scoreboard





#### Strategy



**Strategic Plan** 

2018-2021

#### Mission

The Bruneau - Grand View School District provides a high quality education, prostudents for futures that enable them to be positive contributors to society.

> Vision Our learners are capable, confident, and embrace learning

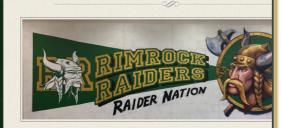
#### Core Values

We expect to be: ETHICAL in our conduct - We do what is right. RELIABLE in our actions - We do what we say. RESPONSIBLE – We are disciplined, dependable, conscientious, committee INSPIRATIONAL - We motivate positive actions in children and adults. Bruneau-Grand View JOINT SCHOOL DISTRICT #365





2019-2021





Elementary Principal Goals 2018-19

#### **PRINCIPAL GOAL 1**

Target: Document expectations for learning/instruction to increase fidelity to program outcomes and to clarify during <u>onboarding</u>.

By June 2019 train Curriculum Coordinator in use of a closed webpage (available to staff only) that houses links to resources related to instruction and learning to train new staff.

By July 2019, Create an "Approved Support Curriculum" of the supported and prescribed curriculum for each subject at each grade level.

BGV Strategic Plan: Goal 1 Students who graduate from Bruneau - Grand View are prepared for success in the workplace, in post-secondary studies and as citizens in our communities. Strategies

• 1.1. Develop, refine, and deliver a well-rounded, vertically aligned K-12 written curriculum with essential standards.

#### Principal Standards

3b. Instructional Vision: Principal ensures that instruction is guided by a shared, research-based instructional vision that articulates what students do to effectively learn the subject.





#### Strategy



Board - Approved Written Gur **JOINT SCHOOL DISTRICT NO. 365** 

The Bruneau - Grand View School District provides a highfutures that enable them to be positive cc

> **Vision** Our learners are capable, confident, an



BRUNEAU - GRAND VIEW

Core Valu

 We expect to be:
 The purpose of this grant opportunity is to pilot programs aimed at school

 ETHICAL in our conduct – We de
 improvement that have measurable impacts on student learning outcomes.

 RELIABLE in our actions – We de
 Expenditures are to be aimed at impacting school system conditions to set th

 RESPONSIBLE – We are disciplined, dependo
 for change and build transformative leadership capacity to achieve that char

 INSPIRATIONAL - We molivate positive acti
 develop sustainable coherent systems of support to public schools.

39678 State Highway 78 • Brune: According to authors of this Idaho State Board of Education grant, criteria for Phone: 208-834-2260 • Fax: 2 measuring success includes the following metrics: • Disciplinary and truancy rates

- Teacher retention
- Student growth and achievement as measured by summative or formative assessments
- Teacher survey data

According to authors of this Idaho State Board of Education grant, the funds are support:

- 1. Job-embedded professional development, and/or;
- Capacity building at all levels from the governing board to the classroor;
- Networked communities, mentoring and/or coaching of teachers and sci district leaders, and/or;
   Effective use of technology in the classroom to develop 21st Century
- Effective use of technology in the classroom to develop 21st Century learners, and
   The use of data to drive or boal temperature data drive provide the data to drive or boal temperature data drite data drive or boal temperature data drive or boal tempera
- The use of data to drive school turnaround and improve instructional practices.

This document outlines the project summary, including specific expenditures they support the intended purpose and function of the grant.











#### Implementation

### THIRD EDITION Learning by Doing

Copyrighted Mater

**A Handbook for Professional** Learning Communities at Wor



**Richard Dul Rebecca Dul** Robert E Thomas W. M Mike Ma

Bruneau-Grand View JOINT SCHOOL DISTRICT #365

Bruneau - Grand View Response to Intervention





#### **Professional Development Plan**

Bruneau - Grand View School District for 2019-2020 School Year

#### Background and Purpose:

<u>exercise</u> to using a multiplust of the provided of the pro View (BGV) Joint School District is provided funds from both state and federal sources, which include Title I & II, for the professional and recent sources, which include rule 7 & 11, for the processional development of its staff members. This plan outlines the course of professional development of BGV staff as it relates to building positive school culture, improving student engagement & achievement and fostering the growth and professionalism of BGV employees



This Professional Development Plan is a basic outline for the BGV District, to guide our spending and decision-making process, aligning with our BGV Strategic Plan and Superintendent Goals - it is not meant to be a strict budget for Professional Development allocations and spending. The 2019/20 PD plan meant to be a strict budget for Professional Development allocations and spending. Inte 2019/20 PD pain is unique, in that the SOAR Grant was used for large portions of 1 saty year's PD, creating some carry-over for us to use in this year's plan which would otherwise not be afforded by the annual BGV PD budget alone. As a result, building-level principals will be working with individual staff members to discuss their own professional growth plans, and how BGV's 2019/20 PD budget can help support those identified growth goals.

2019/20 Plan As in years previous, BGV's PD plan aligns with our goals to provide a positive culture & climate, improve our student's engagement and <u>improve student achievement</u>... with an emphasis on student achievement this year and next as we continue to meet our goals associated with CSI-Up.

In our 2019/20 PD plan, we'll be focusing on...



39678 State Highway 78 • Bruneau, Idaho 83604 Phone: <u>208-834-2260</u> • Fax: <u>208-834-2516</u>





### Results

Idaho Reading Indicator					
Kinder	1st	2nd	3rd		
100%	88%	52%	71%		

Agree 37%

ž -	1	이 영화 같은	- 205				
	Math						
Grade	2014-15	2015-16	2016-17	2017-18	2018-19		
Prof. 3rd	32%	29%	19%	29%	41%		
State Av	50%	52%	50%	52%			
Prof. 4th	30%	14%	15%	12%	36%		
State Av	43%	47%	47%	48%			
Prof. 5th	26%	11%	20%	13%	21%		
State Av	38%	40%	42%	42%			
Prof. 6th	10%	10%	3%	5%	19%		
State Av	36%	39%	40%	44%			
Prof. 7th	19%	11%	14%	21%	30%		
State Av	38%	42%	42%	44%			
Prof. 8th	0%	10%	9%	10%	23%		
State Av	37%	38%	39%	40%			
Prof. 9th	5%	0%	21%	23%	13%		
State Av	28	29%	30%	31%			
Prof. 10	0%	5%	13%	20%	16%		
State Av	30%	31%	32%	33%			
Prof. 11	N/A	0%	N/A	N/A	15%		
State Av		16%		N/A			

5			Kinder	1st	2nd	3rd	
			100%	88%	52%	71%	
ISAT 12% grade - all time hig							
<ul> <li>24% grade, 7% cohort</li> <li>8% grade, 9% cohort</li> <li>14% grade, 6% cohort</li> <li>9% grade, <u>25% cohort</u></li> <li>13% grade, 2% cohort</li> <li>3% cohort</li> </ul>	Grade         2014-15         201           Prof. 3rd         37%         1           State Av         48%         44           Prof. 4th         22%         2           State Av         46%         50           Prof. 4th         22%         5           Prof. 5th         22%         5           Prof. 6th         16%         7           State Av         49%         5           Prof. 6th         18%         7           State Av         49%         5           Prof. 7th         19%         1           State Av         51%         5           Prof. 7th         19%         1           State Av         52%         5           Prof. 8th         5%         5           Prof. 8th         5%         5           Prof. 9th         10%         2           State Av         52%         5           Prof. 9th         2%         5           Prof. 9th         2%         5           Prof. 9th         2%         5           Prof. 9th         10%         2      State Av         52%         5	ELA           5-16         2018-17         2017.           19%         25%         19%           19%         25%         50%           11%         28%         50%           11%         28%         50%           11%         28%         50%           11%         28%         50%           1%         54%         55%           13%         14%           1%         54%         54%           551%         54%         54%           33%         14%         14%           1%         52%         54%           33%         52%         54%           33%         52%         55%           52%         59%         59%           25%         59%         59%           38%         59%         59%           38%         59%         59%           38%         N/A         N/A	<ul> <li>35%</li> <li>39%</li> <li>11% grade, 14% of 29% grade, 14% of 29% grade, 14%</li> <li>35%</li> <li>21% grade, 22% of 16% grade, 16% of 27%</li> <li>13% grade, 13% of 61% of 51% of 9% grade, 11% co</li> </ul>		principal if comothing	at work is decisions on my own for me to do so (a	as appropriate
					am actively encouraged to lop my knowledge and skills.	I feel safe trying new things (even if I fail).	



# Key State Supports

Professional development funds

- Organizational health (culture/climate)
- Increased retention
- Increased recruitment
- Improved teaching practices
- SOAR grant (ISBE)
  - Organizational health (culture/climate)
  - Instructional practices
  - Site visits



Key State Supports

Bruneau-Grand View JOINT SCHOOL DISTRICT #365

### Career ladder

• Recruitment & retention

Capacity builders

- Sally Anderson
- Earnie Lewis



Key State Supports

Bruneau-Grand View JOINT SCHOOL DISTRICT #365

> Literacy funds (I.C. 33-1615, 33-1616)

- PLC's: Professional development
- RtI: Support staff
- Supported curriculum purchases
- Leadership premiums (33-1004J, I.C.)
  - In-house professional development
  - Retention of staff
  - Peer mentoring



# Other Key Supports

- Community supports
  - BGV community chooses to support a supplemental levy
- Site Visits
  - Visiting high-performing schools with similar demographics
- > Mentors
  - Guidance and improvement



Our 'secret sauce'

Bruneau-Grand View JOINT SCHOOL DISTRICT #365

Organizational health Clear & aligned goals Community supports Time

Sustainable Improvement